

## GENERAL FUND ESTIMATE SUMMARY

| 2006/07<br>Actual | 2007/08              |                     |                                                                 | 2008/09 Budget                   |                 |                    |               |
|-------------------|----------------------|---------------------|-----------------------------------------------------------------|----------------------------------|-----------------|--------------------|---------------|
|                   | Original<br>Estimate | Revised<br>Estimate |                                                                 | Gross<br>AnnexExpenditure<br>no. | Gross<br>Income | Net<br>Expenditure |               |
| £000              | £000                 | £000                |                                                                 | £000                             | £000            | £000               |               |
| 2,872             | 2,937                | 2,854               | Leader's Portfolio                                              | 2                                | 2,904           | 22                 | 2,882         |
| 1,518             | 1,718                | 1,707               | Community Wellbeing                                             | 3                                | 1,965           | 248                | 1,717         |
| 97                | 833                  | 1,370               | Finance & Performance Management                                | 4                                | 38,686          | 37,508             | 1,178         |
| 617               | 1,690                | 2,078               | Housing                                                         | 5                                | 2,929           | 988                | 1,941         |
| 3,802             | 3,560                | 3,571               | Leisure & Young People                                          | 6                                | 5,237           | 1,668              | 3,569         |
| 592               | 846                  | 909                 | Civil Engineering & Maintenance                                 | 7                                | 2,587           | 1,706              | 881           |
| 2,468             | 2,725                | 2,733               | Planning & Economic Development                                 | 8                                | 4,326           | 1,446              | 2,880         |
| 7,032             | 6,942                | 7,731               | Environmental Protection                                        | 9                                | 7,911           | 1,348              | 6,563         |
| (1,097)           | (317)                | (756)               | Other Income                                                    |                                  | 0               | 87                 | (87)          |
| <b>17,901</b>     | <b>20,934</b>        | <b>22,197</b>       | <b>Net Cost of Services</b>                                     |                                  | <b>66,545</b>   | <b>45,021</b>      | <b>21,524</b> |
| (2,834)           | (2,680)              | (3,540)             | Interest and Investment Income                                  |                                  | 0               | 3,069              | (3,069)       |
| 1,762             | 1,761                | 2,207               | Interest Payable (Inc. HRA)                                     |                                  | 2,050           | 0                  | 2,050         |
| 0                 | 0                    | 0                   | Transfer from the HRA                                           |                                  | 0               | 0                  | 0             |
| 567               | 639                  | 416                 | Pensions Interest/Return                                        |                                  | 4,079           | 3,663              | 416           |
| 0                 | 0                    | 0                   | Revenue Contributions to Capital                                |                                  | 0               | 0                  | 0             |
| <b>17,396</b>     | <b>20,654</b>        | <b>21,280</b>       | <b>Net Operating Expenditure</b>                                |                                  | <b>72,674</b>   | <b>51,753</b>      | <b>20,921</b> |
| (1,572)           | (2,540)              | (3,265)             | Depreciation Reversals & Other adj                              |                                  | 100             | 2,701              | (2,601)       |
| 305               | (321)                | 116                 | Contribution to/(from) Other Reserves                           |                                  | 219             |                    | 219           |
| 150               | 0                    | 0                   | Contribution to/(from) Insurance Reserves                       |                                  | 0               | 0                  | 0             |
| 174               | (559)                | (963)               | Contribution to/(from) DDF                                      |                                  |                 | 1,078              | (1,078)       |
| (661)             | (575)                | (509)               | FRS 17 Adjustment                                               |                                  |                 | 414                | (414)         |
| <b>15,792</b>     | <b>16,659</b>        | <b>16,659</b>       | <b>To be met from Government Grants<br/>and Local Taxpayers</b> |                                  | <b>72,993</b>   | <b>55,946</b>      | <b>17,047</b> |
| <b>13,951</b>     | <b>16,842</b>        | <b>16,706</b>       | <b>Continuing Services Budget</b>                               |                                  |                 |                    | <b>17,172</b> |
| 2,219             | 374                  | 504                 | CSB - Growth                                                    |                                  |                 |                    | 1,085         |
| (833)             | (236)                | (667)               | CSB - Savings                                                   |                                  |                 |                    | (1,429)       |
| <b>1,386</b>      | <b>138</b>           | <b>(163)</b>        | <b>Total Growth (Net)</b>                                       | 10                               |                 |                    | <b>(344)</b>  |
| <b>15,337</b>     | <b>16,980</b>        | <b>16,543</b>       | <b>Total Continuing Services Budget</b>                         |                                  |                 |                    | <b>16,828</b> |
| 1,987             | 1,264                | 2,752               | DDF - Expenditure                                               |                                  |                 |                    | 1,600         |
| (2,161)           | (705)                | (1,789)             | DDF - One Off Savings                                           |                                  |                 |                    | (522)         |
| <b>(174)</b>      | <b>559</b>           | <b>963</b>          | <b>Total District Development Fund</b>                          | 11                               |                 |                    | <b>1,078</b>  |
| 629               | (880)                | (847)               | Appropriations to/(from) other Reserves                         |                                  |                 |                    | (859)         |
| <b>15,792</b>     | <b>16,659</b>        | <b>16,659</b>       |                                                                 |                                  |                 |                    | <b>17,047</b> |

## Leaders

## General Fund Estimate Summary

| 2006/07                             |              |              | 2007/08                                  |              |           | 2008/09      |  |  |
|-------------------------------------|--------------|--------------|------------------------------------------|--------------|-----------|--------------|--|--|
| Actual                              | Original     | Revised      |                                          | Gross        | Gross     | Net          |  |  |
| £000                                | Estimate     | Estimate     |                                          | Expend       | Income    | Expend       |  |  |
|                                     | £000         | £000         |                                          | £000         | £000      | £000         |  |  |
| <b>Direct Services</b>              |              |              |                                          |              |           |              |  |  |
| 304                                 | 317          | 308          | Elections                                | 348          | 22        | 326          |  |  |
| 1,471                               | 1,524        | 1,511        | Corporate Activities                     | 1,424        | 0         | 1,424        |  |  |
| 891                                 | 894          | 844          | Member Activities                        | 932          | 0         | 932          |  |  |
| 30                                  | 34           | 41           | Other Activities                         | 46           | 0         | 46           |  |  |
| 176                                 | 168          | 150          | Customer Services                        | 154          | 0         | 154          |  |  |
| <b>2,872</b>                        | <b>2,937</b> | <b>2,854</b> | <b>Total (Transferred to GF Summary)</b> | <b>2,904</b> | <b>22</b> | <b>2,882</b> |  |  |
| <b>Support and Trading Services</b> |              |              |                                          |              |           |              |  |  |
| 320                                 | 350          | 354          | Democratic Services                      | 363          | 0         | 363          |  |  |
| 306                                 | 365          | 334          | Public Relations and Information         | 382          | 0         | 382          |  |  |
| (183)                               | (209)        | (201)        | Recharged to this Portfolio              | (218)        | 0         | (218)        |  |  |
| (443)                               | (506)        | (487)        | Recharged to other Portfolio's           | (527)        | 0         | (527)        |  |  |
| <b>0</b>                            | <b>0</b>     | <b>0</b>     | <b>Total</b>                             | <b>0</b>     | <b>0</b>  | <b>0</b>     |  |  |
| <b>2,872</b>                        | <b>2,937</b> | <b>2,854</b> | <b>Portfolio Total</b>                   | <b>2,904</b> | <b>22</b> | <b>2,882</b> |  |  |
| 2,920                               | 2,896        | 2,795        | Continuing Services Budget               |              |           | 2,916        |  |  |
| 42                                  | 10           | 10           | Continuing Services Budget - Growth      |              |           | 65           |  |  |
| (79)                                | (12)         | (96)         | Continuing Services Budget - Savings     |              |           | (134)        |  |  |
| <b>2,883</b>                        | <b>2,894</b> | <b>2,709</b> | <b>Total Continuing Services Budget</b>  |              |           | <b>2,847</b> |  |  |
| 25                                  | 43           | 145          | District Development Fund - Expenditure  |              |           | 35           |  |  |
| (36)                                | 0            | 0            | District Development Fund - Savings      |              |           | 0            |  |  |
| <b>(11)</b>                         | <b>43</b>    | <b>145</b>   | <b>Total District Development Fund</b>   |              |           | <b>35</b>    |  |  |
| <b>2,872</b>                        | <b>2,937</b> | <b>2,854</b> | <b>Portfolio Total</b>                   |              |           | <b>2,882</b> |  |  |

## Community Wellbeing

### General Fund Estimate Summary

| 2006/07                | 2007/08                                    |                                           |                                          | 2008/09                 |                         |                       |
|------------------------|--------------------------------------------|-------------------------------------------|------------------------------------------|-------------------------|-------------------------|-----------------------|
| <i>Actual</i><br>£000  | <i>Original</i><br><i>Estimate</i><br>£000 | <i>Revised</i><br><i>Estimate</i><br>£000 |                                          | Gross<br>Expend<br>£000 | Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
| <b>Direct Services</b> |                                            |                                           |                                          |                         |                         |                       |
| 123                    | 150                                        | 157                                       | Emergency Planning                       | 175                     | 0                       | 175                   |
| 376                    | 395                                        | 394                                       | Voluntary Sector                         | 413                     | 10                      | 403                   |
| 314                    | 337                                        | 303                                       | Safer Communities                        | 438                     | 0                       | 438                   |
| 705                    | 836                                        | 853                                       | Travel Schemes                           | 939                     | 238                     | 701                   |
| <b>1,518</b>           | <b>1,718</b>                               | <b>1,707</b>                              | <b>Total Direct</b>                      | <b>1,965</b>            | <b>248</b>              | <b>1,717</b>          |
| <b>1,518</b>           | <b>1,718</b>                               | <b>1,707</b>                              | <b>Total (Transferred to GF Summary)</b> | <b>1,965</b>            | <b>248</b>              | <b>1,717</b>          |
| 1,113                  | 1,718                                      | 1,698                                     | Continuing Services Budget               |                         |                         | 1,726                 |
| 533                    | 0                                          | 15                                        | Continuing Services Budget - Growth      |                         |                         | 115                   |
| (7)                    | 0                                          | (27)                                      | Continuing Services Budget - Savings     |                         |                         | (133)                 |
| <b>1,639</b>           | <b>1,718</b>                               | <b>1,686</b>                              | <b>Total Continuing Services Budget</b>  |                         |                         | <b>1,708</b>          |
| 0                      | 0                                          | 74                                        | District Development Fund - Expenditure  |                         |                         | 244                   |
| (121)                  | 0                                          | (53)                                      | District Development Fund - Savings      |                         |                         | (235)                 |
| <b>(121)</b>           | <b>0</b>                                   | <b>21</b>                                 | <b>Total District Development Fund</b>   |                         |                         | <b>9</b>              |
| <b>1,518</b>           | <b>1,718</b>                               | <b>1,707</b>                              | <b>Portfolio Total</b>                   |                         |                         | <b>1,717</b>          |

## Finance, Performance Management and Corporate Support Services

### General Fund Estimate Summary

| 2006/07                             | 2007/08    |              |                                          | 2008/09       |               |              |
|-------------------------------------|------------|--------------|------------------------------------------|---------------|---------------|--------------|
| Actual                              | Original   | Revised      |                                          | Gross         | Gross         | Net          |
| £000                                | Estimate   | Estimate     |                                          | Expend        | Income        | Expend       |
| £000                                | £000       | £000         |                                          | £000          | £000          | £000         |
| <b>Direct Services</b>              |            |              |                                          |               |               |              |
| 835                                 | 754        | 804          | Housing Benefits                         | 36,228        | 35,483        | 745          |
| 1,074                               | 1,082      | 1,154        | Local Taxation                           | 1,686         | 544           | 1,142        |
| (850)                               | (829)      | (782)        | Land & Property                          | 300           | 1,081         | (781)        |
| (962)                               | (174)      | 194          | Other Activities                         | 472           | 400           | 72           |
| <b>97</b>                           | <b>833</b> | <b>1,370</b> | <b>Total (Transferred to GF Summary)</b> | <b>38,686</b> | <b>37,508</b> | <b>1,178</b> |
| <b>Support and Trading Services</b> |            |              |                                          |               |               |              |
| 1,364                               | 1,425      | 1,412        | Finance Support Services                 | 1,566         | 104           | 1,462        |
| 1,079                               | 1,208      | 1,079        | Legal & Administration Services          | 1,290         | 74            | 1,216        |
| 1,612                               | 1,676      | 1,630        | Accommodation Services                   | 1,944         | 18            | 1,926        |
| 3,665                               | 3,958      | 4,085        | Other Support Services                   | 4,437         | 10            | 4,427        |
| (2,489)                             | (2,665)    | (2,646)      | Recharged to this Portfolio              | (2,978)       | (66)          | (2,912)      |
| (5,231)                             | (5,602)    | (5,560)      | Recharged to other Portfolios            | (6,259)       | (140)         | (6,119)      |
| <b>0</b>                            | <b>0</b>   | <b>0</b>     | <b>Total</b>                             | <b>0</b>      | <b>0</b>      | <b>0</b>     |
| <b>97</b>                           | <b>833</b> | <b>1,370</b> | <b>Portfolio Total</b>                   | <b>38,686</b> | <b>37,508</b> | <b>1,178</b> |
| 434                                 | 747        | 1,223        | Continuing Services Budget               |               |               | 593          |
| 113                                 | 71         | 75           | Continuing Services Budget - Growth      |               |               | 349          |
| (393)                               | (100)      | (188)        | Continuing Services Budget - Savings     |               |               | (305)        |
| <b>154</b>                          | <b>718</b> | <b>1,110</b> | <b>Total Continuing Services Budget</b>  |               |               | <b>637</b>   |
| 333                                 | 282        | 447          | District Development Fund - Expenditure  |               |               | 541          |
| (390)                               | (167)      | (187)        | District Development Fund - Savings      |               |               | 0            |
| <b>(57)</b>                         | <b>115</b> | <b>260</b>   | <b>Total District Development Fund</b>   |               |               | <b>541</b>   |
| <b>97</b>                           | <b>833</b> | <b>1,370</b> | <b>Portfolio Total</b>                   |               |               | <b>1,178</b> |

## Housing

### General Fund Estimate Summary

| 2006/07                | 2007/08                                    |                                           |                                                       | 2008/09                 |                         |                       |
|------------------------|--------------------------------------------|-------------------------------------------|-------------------------------------------------------|-------------------------|-------------------------|-----------------------|
| <i>Actual</i><br>£000  | <i>Original</i><br><i>Estimate</i><br>£000 | <i>Revised</i><br><i>Estimate</i><br>£000 |                                                       | Gross<br>Expend<br>£000 | Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
| <b>Direct Services</b> |                                            |                                           |                                                       |                         |                         |                       |
| 320                    | 701                                        | 562                                       | Private Sector Housing                                | 1,568                   | 612                     | 956                   |
| 240                    | 222                                        | 213                                       | Homeless                                              | 457                     | 215                     | 242                   |
| 45                     | 45                                         | 45                                        | Housing Strategy                                      | 47                      | 0                       | 47                    |
| 12                     | 722                                        | 1,258                                     | Affordable Housing Grants                             | 696                     | 0                       | 696                   |
| 0                      | 0                                          | 0                                         | Leasehold Services Administration                     | 161                     | 161                     | 0                     |
| <b>617</b>             | <b>1,690</b>                               | <b>2,078</b>                              | <b>Portfolio Total</b><br>(Transferred to GF Summary) | <b>2,929</b>            | <b>988</b>              | <b>1,941</b>          |
| 550                    | 1,486                                      | 1,908                                     | Continuing Services Budget                            |                         |                         | 1,556                 |
| 41                     | 178                                        | 145                                       | Continuing Services Budget - Growth                   |                         |                         | 361                   |
| 0                      | 0                                          | 0                                         | Continuing Services Budget - Savings                  |                         |                         | 0                     |
| <b>591</b>             | <b>1,664</b>                               | <b>2,053</b>                              | <b>Total Continuing Services Budget</b>               |                         |                         | <b>1,917</b>          |
| 26                     | 26                                         | 25                                        | District Development Fund - Expenditure               |                         |                         | 24                    |
| 0                      | 0                                          | 0                                         | District Development Fund - Savings                   |                         |                         | 0                     |
| <b>26</b>              | <b>26</b>                                  | <b>25</b>                                 | <b>Total District Development Fund</b>                |                         |                         | <b>24</b>             |
| <b>617</b>             | <b>1,690</b>                               | <b>2,078</b>                              | <b>Portfolio Total</b>                                |                         |                         | <b>1,941</b>          |

**Leisure & Young People**  
**General Fund Estimate Summary**

| 2006/07                             | 2007/08                      |                             |                                                       | 2008/09                 |                         |                       |
|-------------------------------------|------------------------------|-----------------------------|-------------------------------------------------------|-------------------------|-------------------------|-----------------------|
| Actual<br>£000                      | Original<br>Estimate<br>£000 | Revised<br>Estimate<br>£000 |                                                       | Gross<br>Expend<br>£000 | Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
| <b>Direct Services</b>              |                              |                             |                                                       |                         |                         |                       |
| 2,255                               | 1,853                        | 1,924                       | Leisure Facilities                                    | 1,979                   | 220                     | 1,759                 |
| 742                                 | 773                          | 740                         | Arts, Museum & Library                                | 857                     | 66                      | 791                   |
| 640                                 | 695                          | 713                         | Parks & Grounds                                       | 761                     | 4                       | 757                   |
| (452)                               | (458)                        | (512)                       | North Weald Centre                                    | 849                     | 1,296                   | (447)                 |
| 617                                 | 697                          | 706                         | Sports Development & Other<br>Miscellaneous Amenities | 791                     | 82                      | 709                   |
| <b>3,802</b>                        | <b>3,560</b>                 | <b>3,571</b>                | <b>Total (Transferred to GF Summary)</b>              | <b>5,237</b>            | <b>1,668</b>            | <b>3,569</b>          |
| <b>Support and Trading Services</b> |                              |                             |                                                       |                         |                         |                       |
| 405                                 | 416                          | 371                         | Leisure Services Administration                       | 357                     | 7                       | 350                   |
| 179                                 | 183                          | 176                         | Leisure Contracts                                     | 180                     | 0                       | 180                   |
| (412)                               | (423)                        | (390)                       | Recharged to this Portfolio                           | (381)                   | (7)                     | (374)                 |
| (172)                               | (176)                        | (157)                       | Recharged to other Portfolio's                        | (156)                   | 0                       | (156)                 |
| <b>0</b>                            | <b>0</b>                     | <b>0</b>                    | <b>Total</b>                                          | <b>0</b>                | <b>0</b>                | <b>0</b>              |
| <b>3,802</b>                        | <b>3,560</b>                 | <b>3,571</b>                | <b>Portfolio Total</b>                                | <b>5,237</b>            | <b>1,668</b>            | <b>3,569</b>          |
| 3,506                               | 3,502                        | 3,442                       | Continuing Services Budget                            |                         |                         | 3,600                 |
| 0                                   | 10                           | 6                           | Continuing Services Budget - Growth                   |                         |                         | 0                     |
| (216)                               | (60)                         | (24)                        | Continuing Services Budget - Savings                  |                         |                         | (36)                  |
| <b>3,290</b>                        | <b>3,452</b>                 | <b>3,424</b>                | <b>Total Continuing Services Budget</b>               |                         |                         | <b>3,564</b>          |
| 528                                 | 208                          | 279                         | District Development Fund - Expenditure               |                         |                         | 5                     |
| (16)                                | (100)                        | (132)                       | District Development Fund - Savings                   |                         |                         | 0                     |
| <b>512</b>                          | <b>108</b>                   | <b>147</b>                  | <b>Total District Development Fund</b>                |                         |                         | <b>5</b>              |
| <b>3,802</b>                        | <b>3,560</b>                 | <b>3,571</b>                | <b>Portfolio Total</b>                                |                         |                         | <b>3,569</b>          |

## Civil Engineering & Maintenance

### General Fund Estimate Summary

| <b>2006/07</b> | <b>2007/08</b>  |                 |                                          | <b>2008/09</b> |               |               |
|----------------|-----------------|-----------------|------------------------------------------|----------------|---------------|---------------|
| <b>Actual</b>  | <b>Original</b> | <b>Revised</b>  |                                          | <b>Gross</b>   | <b>Gross</b>  | <b>Net</b>    |
| <b>£000's</b>  | <b>Estimate</b> | <b>Estimate</b> |                                          | <b>Expend</b>  | <b>Income</b> | <b>Expend</b> |
|                | <b>£000's</b>   | <b>£000's</b>   |                                          | <b>£000's</b>  | <b>£000's</b> | <b>£000's</b> |
|                |                 |                 | <b>Direct Services</b>                   |                |               |               |
| 421            | 431             | 441             | Highways                                 | 577            | 143           | 434           |
| (412)          | (440)           | (315)           | Car & Lorry Parking                      | 1,218          | 1,557         | (339)         |
| 583            | 855             | 783             | Land Drainage & Sewerage                 | 792            | 6             | 786           |
| <b>592</b>     | <b>846</b>      | <b>909</b>      | <b>Total (Transferred to GF Summary)</b> | <b>2,587</b>   | <b>1,706</b>  | <b>881</b>    |
|                |                 |                 | <b>Support and Trading Services</b>      |                |               |               |
| 293            | 346             | 286             | Building Services                        | 304            | 0             | 304           |
| 957            | 1,057           | 1,026           | Grounds Maintenance                      | 1,219          | 124           | 1,095         |
| 260            | 281             | 307             | Civil Engineering                        | 308            | 5             | 303           |
| 209            | 227             | 226             | Fleet Operations                         | 461            | 229           | 232           |
| (478)          | (468)           | (511)           | Recharged To This Portfolio              | (675)          | (106)         | (569)         |
| (1,241)        | (1,443)         | (1,334)         | Recharged To Other Portfolio's           | (1,617)        | (252)         | (1,365)       |
| <b>0</b>       | <b>0</b>        | <b>0</b>        | <b>Total</b>                             | <b>0</b>       | <b>0</b>      | <b>0</b>      |
| <b>592</b>     | <b>846</b>      | <b>909</b>      | <b>Portfolio Total</b>                   | <b>2,587</b>   | <b>1,706</b>  | <b>881</b>    |
| 491            | 576             | 600             | Continuing Services Budget               |                |               | 789           |
| 42             | 80              | 137             | Continuing Services Budget - Growth      |                |               | 32            |
| 0              | (45)            | (61)            | Continuing Services Budget - Savings     |                |               | (30)          |
| <b>533</b>     | <b>611</b>      | <b>676</b>      | <b>Total Continuing Services Budget</b>  |                |               | <b>791</b>    |
| 161            | 285             | 333             | Development Fund - Expenditure           |                |               | 90            |
| (102)          | (50)            | (100)           | Development Fund - Savings               |                |               | 0             |
| <b>59</b>      | <b>235</b>      | <b>233</b>      | <b>Total District Development Fund</b>   |                |               | <b>90</b>     |
| <b>592</b>     | <b>846</b>      | <b>909</b>      | <b>Portfolio Total</b>                   |                |               | <b>881</b>    |

## Planning and Economic Development

### General Fund Estimate Summary

| 2006/07                             | 2007/08                      |                             |                                          | 2008/09                 |                         |                       |
|-------------------------------------|------------------------------|-----------------------------|------------------------------------------|-------------------------|-------------------------|-----------------------|
| Actual<br>£000                      | Original<br>Estimate<br>£000 | Revised<br>Estimate<br>£000 |                                          | Gross<br>Expend<br>£000 | Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
| <b>Direct Services</b>              |                              |                             |                                          |                         |                         |                       |
| 83                                  | 101                          | 135                         | Economic Development                     | 182                     | 0                       | 182                   |
| 19                                  | 20                           | 21                          | Bus Shelters                             | 23                      | 0                       | 23                    |
| 187                                 | 200                          | 206                         | Countrycare                              | 248                     | 21                      | 227                   |
| 199                                 | 224                          | 180                         | Conservation Policy                      | 209                     | 0                       | 209                   |
| 454                                 | 627                          | 477                         | Forward Planning                         | 761                     | 73                      | 688                   |
| 85                                  | 113                          | 144                         | Town Centre Enhancements                 | 135                     | 4                       | 131                   |
| <b>1,027</b>                        | <b>1,285</b>                 | <b>1,163</b>                | <b>Total Direct Services</b>             | <b>1,558</b>            | <b>98</b>               | <b>1,460</b>          |
| <b>Regulatory Services</b>          |                              |                             |                                          |                         |                         |                       |
| 260                                 | 253                          | 232                         | Planning Appeals                         | 243                     | 3                       | 240                   |
| 520                                 | 613                          | 573                         | Development Control Enforcement          | 523                     | 2                       | 521                   |
| 506                                 | 412                          | 596                         | Development Control                      | 1,152                   | 669                     | 483                   |
| 0                                   | 0                            | 0                           | Building Control Fee Earning             | 674                     | 674                     | 0                     |
| 155                                 | 162                          | 169                         | Building Control Non Fee Earning         | 176                     | 0                       | 176                   |
| <b>1,441</b>                        | <b>1,440</b>                 | <b>1,570</b>                | <b>Total Regulatory Services</b>         | <b>2,768</b>            | <b>1,348</b>            | <b>1,420</b>          |
| <b>2,468</b>                        | <b>2,725</b>                 | <b>2,733</b>                | <b>Total (Transferred to GF Summary)</b> | <b>4,326</b>            | <b>1,446</b>            | <b>2,880</b>          |
| <b>Support and Trading Services</b> |                              |                             |                                          |                         |                         |                       |
| 527                                 | 511                          | 632                         | Planning Administration                  | 632                     | 72                      | 560                   |
| (496)                               | (481)                        | (595)                       | Recharged to this Portfolio              | (595)                   | (68)                    | (527)                 |
| (31)                                | (29)                         | (36)                        | Recharged to other Portfolios            | (37)                    | (4)                     | (33)                  |
| <b>(0)</b>                          | <b>(0)</b>                   | <b>(0)</b>                  | <b>Total</b>                             | <b>(0)</b>              | <b>0</b>                | <b>(0)</b>            |
| <b>2,468</b>                        | <b>2,725</b>                 | <b>2,733</b>                | <b>Portfolio Total</b>                   | <b>4,326</b>            | <b>1,446</b>            | <b>2,880</b>          |
| 2,310                               | 2,371                        | 2,326                       | Continuing Services Budget               |                         |                         | 2,460                 |
| 19                                  | 14                           | 105                         | Continuing Services Budget - Growth      |                         |                         | 20                    |
| (19)                                | (9)                          | (100)                       | Continuing Services Budget - Savings     |                         |                         | (27)                  |
| <b>2,310</b>                        | <b>2,376</b>                 | <b>2,331</b>                | <b>Total Continuing Services Budget</b>  |                         |                         | <b>2,453</b>          |
| 286                                 | 364                          | 490                         | District Development Fund - Expenditure  |                         |                         | 627                   |
| (128)                               | (15)                         | (88)                        | District Development Fund - Savings      |                         |                         | (200)                 |
| <b>158</b>                          | <b>349</b>                   | <b>402</b>                  | <b>Total District Development Fund</b>   |                         |                         | <b>427</b>            |
| <b>2,468</b>                        | <b>2,725</b>                 | <b>2,733</b>                | <b>Portfolio Total</b>                   |                         |                         | <b>2,880</b>          |



## Environmental Protection

### General Fund Estimate Summary

| 2006/07<br>Actual<br>£000's | 2007/08<br>Original Estimate<br>Revised Estimate<br>£000's |              |                                          | 2008/09<br>Gross<br>Expend<br>£000's | 2008/09<br>Gross<br>Income<br>£000's | Net<br>Expend<br>£000's |
|-----------------------------|------------------------------------------------------------|--------------|------------------------------------------|--------------------------------------|--------------------------------------|-------------------------|
|                             |                                                            |              | <b>Direct Services</b>                   |                                      |                                      |                         |
| 1,372                       | 1,385                                                      | 1,322        | Environmental Health                     | 1,523                                | 70                                   | 1,453                   |
| 5,553                       | 5,386                                                      | 6,332        | Waste Management                         | 6,052                                | 1,039                                | 5,013                   |
| 79                          | 99                                                         | 91           | Environmental Initiatives                | 91                                   | 0                                    | 91                      |
| <b>7,004</b>                | <b>6,870</b>                                               | <b>7,745</b> | <b>Total Direct</b>                      | <b>7,666</b>                         | <b>1,109</b>                         | <b>6,557</b>            |
|                             |                                                            |              | <b>Regulatory Services</b>               |                                      |                                      |                         |
| 31                          | 58                                                         | 5            | Licensing and Registrations              | 114                                  | 96                                   | 18                      |
| (3)                         | 14                                                         | (19)         | Hackney Carriages Licensing              | 131                                  | 143                                  | (12)                    |
| <b>28</b>                   | <b>72</b>                                                  | <b>(14)</b>  | <b>Total Regulatory</b>                  | <b>245</b>                           | <b>239</b>                           | <b>6</b>                |
| <b>7,032</b>                | <b>6,942</b>                                               | <b>7,731</b> | <b>Total (Transferred to GF Summary)</b> | <b>7,911</b>                         | <b>1,348</b>                         | <b>6,563</b>            |
|                             |                                                            |              | <b>Support and Trading Services</b>      |                                      |                                      |                         |
| 551                         | 558                                                        | 527          | Environmental Administration             | 568                                  | 0                                    | 568                     |
| (379)                       | (362)                                                      | (362)        | Recharged To This Portfolio              | (391)                                | 0                                    | (391)                   |
| (172)                       | (196)                                                      | (165)        | Recharged To Other Portfolio's           | (177)                                | 0                                    | (177)                   |
| <b>0</b>                    | <b>0</b>                                                   | <b>0</b>     | <b>Total</b>                             | <b>0</b>                             | <b>0</b>                             | <b>0</b>                |
| <b>7,032</b>                | <b>6,942</b>                                               | <b>7,731</b> | <b>Portfolio Total</b>                   | <b>7,911</b>                         | <b>1,348</b>                         | <b>6,563</b>            |
| 5,399                       | 6,931                                                      | 6,973        | Continuing Services Budget               |                                      |                                      | 7,144                   |
| 1,354                       | 11                                                         | 11           | Continuing Services Budget - Growth      |                                      |                                      | 143                     |
| (262)                       | 0                                                          | (51)         | Continuing Services Budget - Savings     |                                      |                                      | (758)                   |
| <b>6,491</b>                | <b>6,942</b>                                               | <b>6,933</b> | <b>Total Continuing Services Budget</b>  |                                      |                                      | <b>6,529</b>            |
| 703                         | 56                                                         | 854          | Development Fund - Expenditure           |                                      |                                      | 34                      |
| (162)                       | (56)                                                       | (56)         | Development Fund - Savings               |                                      |                                      | 0                       |
| <b>541</b>                  | <b>0</b>                                                   | <b>798</b>   | <b>Total District Development Fund</b>   |                                      |                                      | <b>34</b>               |
| <b>7,032</b>                | <b>6,942</b>                                               | <b>7,731</b> | <b>Portfolio Total</b>                   |                                      |                                      | <b>6,563</b>            |

| <b>CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST</b>            |                                                                            |                                                        | <b>Original</b>           | <b>Revised</b>            | <b>Estimate</b>           | <b>Estimate</b>           | <b>Estimate</b>           | <b>Estimate</b>           |
|------------------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Portfolio</b>                                                       | <b>Service</b>                                                             |                                                        | <b>2007/08<br/>£000's</b> | <b>2007/08<br/>£000's</b> | <b>2008/09<br/>£000's</b> | <b>2009/10<br/>£000's</b> | <b>2010/11<br/>£000's</b> | <b>2011/12<br/>£000's</b> |
| <b>Leaders Portfolio</b>                                               | Corporate Policy Making                                                    | Top Man Structure Salary Savings                       |                           | (78)                      | (128)                     |                           |                           |                           |
|                                                                        | Corporate Policy Making                                                    | Development of Community Strategy                      |                           |                           | 10                        |                           |                           |                           |
|                                                                        | Subscriptions                                                              | Disbanding of the Essex Local Govt Association         |                           | (6)                       | (6)                       |                           |                           |                           |
|                                                                        | Civic and Member                                                           | Member Electronic Services (Trans from IEG)            | (12)                      | (12)                      |                           |                           |                           |                           |
|                                                                        | Civic and Member                                                           | Webcasting Project                                     |                           |                           | 25                        |                           |                           |                           |
|                                                                        | Civic and Member                                                           | Members Allowances                                     |                           |                           | 30                        |                           |                           |                           |
|                                                                        | Civic Ceremonial                                                           | Car Hire/ Civic Awards                                 | 2                         | 2                         |                           |                           |                           |                           |
|                                                                        | Civic Ceremonial                                                           | Additional Support for Chairman                        | 5                         | 5                         |                           |                           |                           |                           |
|                                                                        | Elections                                                                  | Running Costs of New Software                          | 3                         | 3                         |                           |                           |                           |                           |
|                                                                        | <b>Total Leader's Portfolio</b>                                            |                                                        | <b>(2)</b>                | <b>(86)</b>               | <b>(69)</b>               | <b>0</b>                  | <b>0</b>                  | <b>0</b>                  |
| <b>Community Wellbeing</b>                                             | Concessionary Fares                                                        | Transport for London reduction in passes issued        |                           | (12)                      |                           |                           |                           |                           |
|                                                                        | Concessionary Fares                                                        | Bus pass savings                                       |                           |                           | (133)                     |                           |                           |                           |
|                                                                        | Safer Communities                                                          | Graffiti Removal                                       |                           | 15                        |                           |                           |                           |                           |
|                                                                        | Safer Communities                                                          | Graffiti Removal HRA Contribution                      |                           | (15)                      |                           |                           |                           |                           |
|                                                                        | Safer Communities                                                          | CCTV Operations Officer                                |                           |                           | 28                        |                           |                           |                           |
|                                                                        | Safer Communities                                                          | ASB Investigations Officer                             |                           |                           | 47                        |                           |                           |                           |
|                                                                        | Safer Communities                                                          | Equipment and maintenance                              |                           |                           | 5                         |                           |                           |                           |
|                                                                        | Safer Communities                                                          | CCTV replacement and maintenance                       |                           |                           | 35                        |                           |                           |                           |
|                                                                        | <b>Total Community Wellbeing</b>                                           |                                                        | <b>0</b>                  | <b>(12)</b>               | <b>(18)</b>               | <b>0</b>                  | <b>0</b>                  | <b>0</b>                  |
| <b>Finance, Performance Management, and Corporate Support Services</b> | Local Taxation                                                             | NDR Reduction in Court Cost Fees                       | (2)                       | 13                        |                           |                           |                           |                           |
|                                                                        | Local Taxation                                                             | Council Tax (Increase)/Decrease in Court Costs Fees    | (21)                      |                           |                           |                           |                           |                           |
|                                                                        | Finance Miscellaneous                                                      | Building Maintenance - Inflation                       | 4                         | 4                         |                           |                           |                           |                           |
|                                                                        | Finance Miscellaneous                                                      | Increase in Employers Pension Conts( Act Val 2007)     |                           |                           | 92                        | 92                        | 93                        |                           |
|                                                                        | Finance Miscellaneous                                                      | Increase in District Audit Fees                        |                           |                           | 20                        | 20                        | 20                        |                           |
|                                                                        | Finance Miscellaneous                                                      | Restructuring savings                                  |                           |                           | (300)                     |                           |                           |                           |
|                                                                        | Finance Miscellaneous                                                      | Finance contingency                                    |                           |                           | 175                       |                           |                           |                           |
|                                                                        | Housing Benefits/Local Taxation                                            | Replacement Revenues & Benefits System                 | 16                        | 16                        | 16                        | 4                         |                           |                           |
|                                                                        | Housing Benefits                                                           | Housing Benefit Admin Subsidy settlement reductions    |                           |                           | 22                        | 20                        |                           |                           |
|                                                                        | Housing Benefits                                                           | Non HRA Rent Rebates                                   |                           | (85)                      |                           |                           |                           |                           |
|                                                                        | Office Accommodation                                                       | Additional costs of reletting office cleaning contract | 7                         | 7                         |                           |                           |                           |                           |
|                                                                        | Industrial Estates                                                         | Langston Road Industrial Estate- Temporary Car Parking |                           | 2                         | 24                        |                           |                           |                           |
|                                                                        | Industrial Estates                                                         | Oakwood Hill Industrial Estate - rents                 |                           | 7                         |                           |                           |                           |                           |
|                                                                        | Industrial Estates                                                         | Oakwood Hill Workshop Units - rents                    |                           | (17)                      |                           |                           |                           |                           |
|                                                                        | Industrial Estates                                                         | Brooker Road Industrial Estate - rents                 |                           | (6)                       |                           |                           |                           |                           |
|                                                                        | David Lloyd Centre                                                         | Commission & rent reviews                              |                           | (8)                       |                           |                           |                           |                           |
|                                                                        | All Services                                                               | Computer Equipment New Procurement Arrangements        | (38)                      | (38)                      |                           |                           |                           |                           |
|                                                                        | All Services                                                               | New Mobile Phone Contract                              | (35)                      | (30)                      | (5)                       |                           |                           |                           |
|                                                                        | All Services                                                               | New Photocopier Contract                               | (4)                       | (4)                       |                           |                           |                           |                           |
|                                                                        | Energy Sites                                                               | Energy Costs                                           | 44                        | 26                        |                           |                           |                           |                           |
|                                                                        | <b>Total Finance,Performance Management and Corporate Support Services</b> |                                                        | <b>(29)</b>               | <b>(113)</b>              | <b>44</b>                 | <b>136</b>                | <b>113</b>                | <b>0</b>                  |

| CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST |                                 |                                            | Original          | Revised           | Estimate          | Estimate          | Estimate          | Estimate          |
|------------------------------------------------------|---------------------------------|--------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Portfolio                                            | Service                         |                                            | 2007/08<br>£000's | 2007/08<br>£000's | 2008/09<br>£000's | 2009/10<br>£000's | 2010/11<br>£000's | 2011/12<br>£000's |
| <b>Housing</b>                                       | Private Sector Housing          | Env. Health. Practitioner for HMO's        | 19                | 16                |                   |                   |                   |                   |
|                                                      | Private Sector Housing          | Environmental Health Practitioner          | 41                | 11                | 30                |                   |                   |                   |
|                                                      | Private Sector Housing          | Finders Fee Scheme                         | 5                 | 5                 |                   |                   |                   |                   |
|                                                      | Reinstatement Grants            | End of Subsidy                             | 113               | 113               | 331               | 1                 |                   |                   |
|                                                      | <b>Total Housing</b>            |                                            | <b>178</b>        | <b>145</b>        | <b>361</b>        | <b>1</b>          |                   |                   |
| <b>Leisure</b>                                       | Leisure Management              | Leisure Centre Income Share                | (50)              | (14)              | (36)              |                   |                   |                   |
|                                                      | Waltham Abbey Leisure Centre    | Revision of Joint Use Agreement            | (10)              | (10)              |                   |                   |                   |                   |
|                                                      | Leisure Services                | Increased Energy Costs                     | 10                | 6                 |                   |                   |                   |                   |
|                                                      | <b>Total Leisure</b>            |                                            | <b>(50)</b>       | <b>(18)</b>       | <b>(36)</b>       | <b>0</b>          | <b>0</b>          | <b>0</b>          |
| <b>Environmental Protection</b>                      | Pollution Control               | Bobbingworth Tip Maintenance               | 11                | 11                |                   | 7                 |                   |                   |
|                                                      | Licensing & Registration        | Increased income                           |                   | (26)              |                   |                   |                   |                   |
|                                                      | Hackney Carriage Licensing      | Increased income                           |                   | (25)              | (6)               |                   |                   |                   |
|                                                      | Waste Management                | New Contract                               |                   |                   | (604)             |                   |                   |                   |
|                                                      | Waste Management                | Weed Spraying & Tipping Away               |                   |                   | (148)             |                   |                   |                   |
|                                                      | Waste Management                | Safer, Cleaner and Greener                 |                   |                   | 76                |                   |                   |                   |
|                                                      | Neighbourhoods / Rapid Response | Safer, Cleaner and Greener                 |                   |                   | 59                |                   |                   |                   |
|                                                      | Animal Welfare                  | Stray Dogs                                 |                   |                   | 8                 |                   |                   |                   |
| <b>Total Environmental Protection</b>                |                                 | <b>11</b>                                  | <b>(40)</b>       | <b>(615)</b>      | <b>7</b>          | <b>0</b>          | <b>0</b>          |                   |
| <b>Planning &amp; Economic Development</b>           | Tourism                         | End of Sec 106 contribution to W Abbey TIC | 5                 | 5                 |                   |                   |                   |                   |
|                                                      | Building Control                | Additional Consultancy Fees                |                   | 25                |                   |                   |                   |                   |
|                                                      | Building Control                | Building Control Ring Fence                |                   | (25)              |                   |                   |                   |                   |
|                                                      | Building Control                | Additional Income                          | (9)               | (70)              |                   |                   |                   |                   |
|                                                      | Building Control                | Building Control Ring Fence                | 9                 | 70                |                   |                   |                   |                   |
|                                                      | Building Control                | Training Expenses                          |                   | (10)              |                   |                   |                   |                   |
|                                                      | Building Control                | Building Control Ring Fence                |                   | 10                |                   |                   |                   |                   |
|                                                      | Development Control             | Contaminated Land Consultants Fees         |                   | 20                | 20                |                   |                   |                   |
|                                                      | Development Control             | Income from Pre-application Discussions    |                   | (20)              | (20)              |                   |                   |                   |
|                                                      | Forward Planning                | Strategic Environmental Assessment         |                   |                   | (7)               |                   |                   |                   |
| <b>Total Planning &amp; Economic Development</b>     |                                 | <b>5</b>                                   | <b>5</b>          | <b>(7)</b>        |                   |                   |                   |                   |
| <b>Civil Engineering &amp; Maintenance</b>           | Off Street Car Parking          | Free Saturday Parking                      | 75                | 88                |                   |                   |                   |                   |
|                                                      | Off Street Car Parking          | Increased Income                           | (45)              | (45)              |                   |                   |                   |                   |
|                                                      | Off Street Car Parking          | Additional staffing costs                  |                   | 7                 | 6                 |                   |                   |                   |
|                                                      | On Street Car Parking           | Additional staffing costs                  |                   | 6                 | 6                 |                   |                   |                   |

| <b>CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST</b> |                                                  |                                  | <b>Original</b>           | <b>Revised</b>            | <b>Estimate</b>           | <b>Estimate</b>           | <b>Estimate</b>           | <b>Estimate</b>           |
|-------------------------------------------------------------|--------------------------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Portfolio</b>                                            | <b>Service</b>                                   |                                  | <b>2007/08<br/>£000's</b> | <b>2007/08<br/>£000's</b> | <b>2008/09<br/>£000's</b> | <b>2009/10<br/>£000's</b> | <b>2010/11<br/>£000's</b> | <b>2011/12<br/>£000's</b> |
|                                                             | On Street Car Parking                            | Additional staffing costs        |                           | (6)                       | (6)                       |                           |                           |                           |
|                                                             | Off Street Car Parking                           | Additional costs of new contract |                           | 9                         | 10                        |                           |                           |                           |
|                                                             | On Street Car Parking                            | Additional costs of new contract |                           | 10                        | 10                        |                           |                           |                           |
|                                                             | On Street Car Parking                            | Additional costs of new contract |                           | (10)                      | (10)                      |                           |                           |                           |
|                                                             | Off Street Car Parking                           | Reduced Penalty Notice Income    |                           | 13                        |                           |                           |                           |                           |
|                                                             | Off Street Car Parking                           | Reduced Maintenance              |                           |                           | (14)                      |                           |                           |                           |
|                                                             | Grounds Maintenance/Car Parking                  | Increased Energy Costs           | 5                         | 4                         |                           |                           |                           |                           |
|                                                             | <b>Total Civil Engineering &amp; Maintenance</b> |                                  | <b>35</b>                 | <b>76</b>                 | <b>2</b>                  | <b>0</b>                  | <b>0</b>                  | <b>0</b>                  |
| <b>Other Items</b>                                          | Increased Investment Interest                    |                                  |                           | (102)                     |                           |                           |                           |                           |
|                                                             | Car Leasing                                      | Amendments to Scheme             | (10)                      | (18)                      | (6)                       |                           |                           |                           |
|                                                             | <b>Total CSB</b>                                 |                                  | <b>138</b>                | <b>(163)</b>              | <b>(344)</b>              | <b>144</b>                | <b>113</b>                | <b>0</b>                  |

| DISTRICT DEVELOPMENT FUND                                                |                                                                             | Original          | B/F from 2006/07  | Revised           | Estimate          | Estimate          | Estimate          | Estimate          |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Portfolio                                                                | Service                                                                     | 2007/08<br>£000's | 2007/08<br>£000's | 2007/08<br>£000's | 2008/09<br>£000's | 2009/10<br>£000's | 2010/11<br>£000's | 2011/12<br>£000's |
| <b>Leaders</b>                                                           | Corporate Policy Making                                                     | 10                |                   | 10                |                   |                   |                   |                   |
|                                                                          | Corporate Policy Making                                                     |                   | 30                |                   |                   |                   |                   |                   |
|                                                                          | Corporate Policy Making                                                     |                   |                   | 163               |                   |                   |                   |                   |
|                                                                          | Corporate Policy Making                                                     |                   |                   | (33)              |                   |                   |                   |                   |
|                                                                          | Elections                                                                   |                   |                   | 4                 |                   |                   |                   |                   |
|                                                                          | Civic and Member                                                            | 2                 |                   | 1                 |                   |                   |                   |                   |
|                                                                          | Civic and Member                                                            |                   |                   |                   | 4                 |                   |                   |                   |
|                                                                          | Public Relations                                                            | 31                |                   |                   | 31                |                   |                   |                   |
|                                                                          | <b>Total Leaders</b>                                                        | <b>43</b>         | <b>30</b>         | <b>145</b>        | <b>35</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          |
| <b>Community Wellbeing</b>                                               | Concessionary Fares                                                         |                   | 21                | 21                |                   |                   |                   |                   |
|                                                                          | Concessionary Fares                                                         |                   |                   | 53                |                   |                   |                   |                   |
|                                                                          | Concessionary Fares                                                         |                   |                   | (53)              |                   |                   |                   |                   |
|                                                                          | Concessionary Fares                                                         |                   |                   |                   | (235)             | (241)             | (247)             |                   |
|                                                                          | Concessionary Fares                                                         |                   |                   |                   | 235               | 241               | 247               |                   |
|                                                                          | Safer Communities                                                           |                   |                   |                   | 2                 |                   |                   |                   |
|                                                                          | Safer Communities                                                           |                   |                   |                   | 5                 |                   |                   |                   |
|                                                                          | Safer Communities                                                           |                   |                   |                   | 2                 |                   |                   |                   |
|                                                                          | <b>Total Community Wellbeing</b>                                            | <b>0</b>          | <b>21</b>         | <b>21</b>         | <b>9</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          |
| <b>Finance and Performance Management and Corporate Support Services</b> | Accountancy                                                                 |                   |                   |                   | 3                 |                   |                   |                   |
|                                                                          | Finance Miscellaneous                                                       |                   |                   |                   | 20                |                   |                   |                   |
|                                                                          | Finance Miscellaneous                                                       | 20                | 14                | 20                | 14                |                   |                   |                   |
|                                                                          | Housing Benefits                                                            | 40                |                   | 40                |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            | (167)             |                   | (167)             |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   | 6                 | 6                 |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   | 15                | 8                 | 7                 |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   |                   | (108)             |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   |                   | 108               |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   |                   | (14)              |                   |                   |                   |                   |
|                                                                          | Housing Benefits                                                            |                   |                   | 14                |                   |                   |                   |                   |
|                                                                          | Housing Benefits/Local Taxation                                             | 80                | 26                | 106               | 40                |                   |                   |                   |
|                                                                          | Industrial Estates                                                          |                   | 34                | 39                |                   |                   |                   |                   |
|                                                                          | Insurance/Risk Management                                                   | 9                 | (3)               | 3                 |                   |                   |                   |                   |
|                                                                          | Legal Services                                                              | 9                 | 2                 |                   | 11                |                   |                   |                   |
|                                                                          | Legal Services                                                              | 17                |                   |                   | 17                |                   |                   |                   |
|                                                                          | Legal Services                                                              | 41                | 1                 |                   | 42                |                   |                   |                   |
|                                                                          | Legal Services                                                              |                   | 3                 |                   | 3                 |                   |                   |                   |
|                                                                          | Local Land Charges                                                          |                   | 9                 |                   |                   |                   |                   |                   |
|                                                                          | Land Charges                                                                |                   |                   | 57                |                   |                   |                   |                   |
|                                                                          | Land Charges                                                                |                   |                   | (20)              |                   |                   |                   |                   |
|                                                                          | Office Accommodation                                                        | 66                | 47                | 71                | 77                | 31                | 20                |                   |
|                                                                          | Office Accommodation                                                        |                   | 9                 |                   |                   |                   |                   |                   |
|                                                                          | Office Accommodation                                                        |                   | 4                 | 13                | 100               |                   |                   |                   |
|                                                                          | Office Accommodation                                                        |                   | 10                | 10                | 100               |                   |                   |                   |
|                                                                          | Office Accommodation                                                        |                   | 4                 |                   |                   |                   |                   |                   |
|                                                                          | Office Accommodation                                                        |                   |                   | 5                 |                   |                   |                   |                   |
|                                                                          | Unappropriated Land                                                         |                   |                   | 26                |                   |                   |                   |                   |
|                                                                          | Unappropriated Land                                                         |                   |                   | 20                |                   |                   |                   |                   |
|                                                                          | Non HRA Building Maintenance                                                |                   |                   |                   | 130               |                   |                   |                   |
|                                                                          | <b>Total Finance, Performance Management and Corporate Support Services</b> | <b>115</b>        | <b>181</b>        | <b>260</b>        | <b>541</b>        | <b>31</b>         | <b>20</b>         | <b>0</b>          |

| DISTRICT DEVELOPMENT FUND             |                                 |                                                         | Original   | B/F from   | Revised   | Estimate  | Estimate | Estimate | Estimate |
|---------------------------------------|---------------------------------|---------------------------------------------------------|------------|------------|-----------|-----------|----------|----------|----------|
| Portfolio                             | Service                         |                                                         | 2007/08    | 2006/07    | 2007/08   | 2008/09   | 2009/10  | 2010/11  | 2011/12  |
|                                       |                                 |                                                         | £000's     | £000's     | £000's    | £000's    | £000's   | £000's   | £000's   |
| <b>Housing</b>                        | Homelessness                    | Homelessness Prevention Officers                        | 9          | 9          | 18        |           |          |          |          |
|                                       | Private Sector Housing          | Housing strategy and empty homes surveys                | 4          | 4          |           | 8         |          |          |          |
|                                       | Private Sector Housing          | Consultancy Private Sector Assistance Policy            | 10         |            | 5         | 15        |          |          |          |
|                                       | Private Sector Housing          | Handyperson Scheme                                      | 3          |            | 2         | 1         |          |          |          |
|                                       | <b>Total Housing</b>            |                                                         | <b>26</b>  | <b>13</b>  | <b>25</b> | <b>24</b> | <b>0</b> | <b>0</b> | <b>0</b> |
| <b>Leisure</b>                        | Leisure Management              | Alternative Management                                  | 151        |            | 168       |           |          |          |          |
|                                       | Loughton Leisure Centre         | Mediation                                               |            |            | 15        |           |          |          |          |
|                                       | Community Development           | Provision of Portakabin                                 | 7          | 4          | 4         |           |          |          |          |
|                                       | Open Spaces                     | Nursery Maintenance                                     |            |            | 7         |           |          |          |          |
|                                       | North Weald Airfield            | High Voltage Distribution Network 5 yr Programme        |            | 5          |           | 5         |          |          |          |
|                                       | North Weald Airfield            | Scouts Jamboree Additional Income                       | (50)       |            | (73)      |           |          |          |          |
|                                       | North Weald Airfield            | Maintenance                                             |            | 11         | 11        |           |          |          |          |
|                                       | Museum                          | Community Venues Outreach Pilot Project                 |            | 10         | 10        |           |          |          |          |
|                                       | Community Development           | Additional Projects                                     | 20         |            | 20        |           |          |          |          |
|                                       | Community Development           | Additional Projects                                     | (20)       |            | (20)      |           |          |          |          |
|                                       | Community Development           | Youth Council                                           |            |            | 5         |           |          |          |          |
|                                       | Sports Development              | Additional Projects                                     | 30         |            | 39        |           |          |          |          |
|                                       | Sports Development              | Additional Projects                                     | (30)       |            | (39)      |           |          |          |          |
| <b>Total Leisure</b>                  |                                 | <b>108</b>                                              | <b>30</b>  | <b>147</b> | <b>5</b>  | <b>0</b>  | <b>0</b> | <b>0</b> |          |
| <b>Environmental Protection</b>       | Waste Management                | Recycling Measures                                      | 56         |            | 56        |           |          |          |          |
|                                       | Waste Management                | Maintaining waste service whilst procurement undertaken |            | 186        | 717       |           |          |          |          |
|                                       | Waste Management                | Subscription to procurement hub                         |            |            | 15        | 7         |          |          |          |
|                                       | Waste Management                | Government Grant                                        | (56)       |            | (56)      |           |          |          |          |
|                                       | Waste Management                | Contract termination and new contract set up            |            | 228        | 66        |           |          |          |          |
|                                       | Waste Management                | Trade Waste Account                                     |            | (25)       |           |           |          |          |          |
|                                       | Waste Management                | Safer, Cleaner and Greener                              |            |            |           | 5         |          |          |          |
|                                       | Neighbourhoods / Rapid Response | Safer, Cleaner and Greener                              |            |            |           | 18        |          |          |          |
|                                       | Pollution Control               | Air Quality Management Area                             |            |            |           | 4         |          |          |          |
|                                       | Pollution Control               | Bobbingworth Tip                                        |            |            |           |           | 4        | 1        |          |
| <b>Total Environmental Protection</b> |                                 | <b>0</b>                                                | <b>389</b> | <b>798</b> | <b>34</b> | <b>4</b>  | <b>1</b> | <b>0</b> |          |

| DISTRICT DEVELOPMENT FUND                        |                                                   |                                                | Original   | B/F from   | Revised      | Estimate     | Estimate   | Estimate   | Estimate   |
|--------------------------------------------------|---------------------------------------------------|------------------------------------------------|------------|------------|--------------|--------------|------------|------------|------------|
| Portfolio                                        | Service                                           |                                                | 2007/08    | 2006/07    | 2007/08      | 2008/09      | 2009/10    | 2010/11    | 2011/12    |
|                                                  |                                                   |                                                | £000's     | £000's     | £000's       | £000's       | £000's     | £000's     | £000's     |
| <b>Planning &amp; Economic Development</b>       | Building Control                                  | New IT system                                  |            | 23         |              |              |            |            |            |
|                                                  | Building Control                                  | New IT system                                  |            | (23)       |              |              |            |            |            |
|                                                  | Countrycare                                       | Veteran Tree Project                           |            |            | 40           |              |            |            |            |
|                                                  | Countrycare                                       | Veteran Tree Project                           |            |            | (40)         |              |            |            |            |
|                                                  | Development Control                               | New IT system                                  |            | 48         |              |              |            |            |            |
|                                                  | Development Control                               | Agency Staff                                   |            |            | 0            |              |            |            |            |
|                                                  | Development Control                               | Compensation Waste Transfer Station            |            |            | 46           |              |            |            |            |
|                                                  | Development Control                               | Reduced Income                                 |            |            | 40           |              |            |            |            |
|                                                  | Economic Development                              | Developing Business Networks                   |            |            |              | 5            |            |            |            |
|                                                  | Economic Development                              | Enhanced Business Contacts                     |            |            | 4            |              |            |            |            |
|                                                  | Economic Development                              | Town Centre Manager                            |            |            |              | 35           |            |            |            |
|                                                  | Enforcement                                       | Paynes Lane Traveller Incursion                |            | 122        |              | 85           |            |            |            |
|                                                  | Forward Planning                                  | High Hedges Legislation - Staffing             |            | 18         | (1)          | 17           |            |            |            |
|                                                  | Forward Planning                                  | Technical Planning Officer -Tree Preservation  |            |            |              | 14           | 4          |            |            |
|                                                  | Forward Planning                                  | Local Development Framework                    |            | 160        | 51           | 40           | 288        | 217        | 615        |
|                                                  | Planning Services                                 | Planning Delivery Grant 1                      |            | 15         | 2            | 17           |            |            |            |
|                                                  | Planning Services                                 | Planning Delivery Grant 2                      |            | 24         | 23           | 20           |            |            |            |
|                                                  | Planning Services                                 | Planning Delivery Grant 3                      |            | 10         | 12           | 22           |            |            |            |
|                                                  | Planning Services                                 | Planning Delivery Grant 3                      |            |            |              | 0            |            |            |            |
|                                                  | Planning Services                                 | Planning Delivery Grant 4                      |            |            | 49           | 49           |            | 2          |            |
|                                                  | Planning Services                                 | Planning Delivery Grant 4                      |            |            |              |              |            |            | (40)       |
|                                                  | Planning Services                                 | Planning Delivery Grant 5                      |            | 15         |              | 48           |            |            | 160        |
|                                                  | Planning Services                                 | Planning Delivery Grant 5                      |            | (15)       |              | (48)         |            |            | (160)      |
|                                                  | Planning Services                                 | Scanning DDF                                   |            |            | 25           | 35           |            |            |            |
|                                                  | Tourism                                           | Rural Projects and Tourism Officer             |            |            |              |              |            |            | 30         |
|                                                  | Tourism                                           | Tourism Summit                                 |            |            |              | 2            |            |            |            |
|                                                  | Town Centre Enhancements                          | Waltham Abbey Town Centre improvements         |            |            |              | 25           |            |            |            |
| Town Centre Enhancements                         | Town Centre Support                               |                                                |            |            |              | 12           | 12         | 12         |            |
| <b>Total Planning &amp; Economic Development</b> |                                                   |                                                | <b>349</b> | <b>209</b> | <b>402</b>   | <b>427</b>   | <b>235</b> | <b>627</b> | <b>153</b> |
| <b>Civil Engineering &amp; Maintenance</b>       | Land Drainage                                     | Remedial Works Principal Ordinary Watercourses | 199        |            | 199          | 90           |            |            |            |
|                                                  | Land Drainage                                     | Senior Engineer (2 Years)                      | 50         |            | 100          |              |            |            |            |
|                                                  | Land Drainage                                     | Reimbursement from Environment Agency          | (50)       |            | (100)        |              |            |            |            |
|                                                  | Highways                                          | Residual Costs                                 | 36         |            | 34           |              |            |            |            |
|                                                  | <b>Total Civil Engineering &amp; Maintenance</b>  |                                                |            | <b>235</b> | <b>0</b>     | <b>233</b>   | <b>90</b>  | <b>0</b>   | <b>0</b>   |
| <b>Total Portfolio District Development Fund</b> |                                                   |                                                | <b>876</b> | <b>873</b> | <b>2,031</b> | <b>1,165</b> | <b>270</b> | <b>648</b> | <b>153</b> |
| <b>Other Items</b>                               | Reimbursement of Highways Residual Costs          |                                                | (117)      |            | (117)        |              |            |            |            |
|                                                  | Increased Investment Interest                     |                                                |            |            | (312)        |              |            |            |            |
|                                                  | Second Homes Discount Allowance                   |                                                |            |            | (73)         | (87)         |            |            |            |
|                                                  | Backdated Housing Grant                           |                                                |            |            | (325)        |              |            |            |            |
|                                                  | Local Authority Business Growth Incentives Scheme |                                                |            | (200)      | (241)        |              |            |            |            |
| <b>Total District Development Fund</b>           |                                                   |                                                | <b>559</b> | <b>873</b> | <b>963</b>   | <b>1,078</b> | <b>270</b> | <b>648</b> | <b>153</b> |

## HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

| <i>2006/07</i>                 | <i>2007/08</i>                                      |                                                    |                                     | <i>2008/09</i>                                      |
|--------------------------------|-----------------------------------------------------|----------------------------------------------------|-------------------------------------|-----------------------------------------------------|
| <i>Actual</i><br><i>£000's</i> | <i>Original</i><br><i>Estimate</i><br><i>£000's</i> | <i>Revised</i><br><i>Estimate</i><br><i>£000's</i> |                                     | <i>Original</i><br><i>Estimate</i><br><i>£000's</i> |
|                                |                                                     |                                                    | <b>EXPENDITURE</b>                  |                                                     |
| 3,780                          | 4,070                                               | 4,154                                              | Supervision & Management General    | 4,313                                               |
| 3,118                          | 3,421                                               | 3,392                                              | Supervision & Management Special    | 3,367                                               |
| 355                            | 335                                                 | 353                                                | Rents,Rates Taxes & Insurances      | 369                                                 |
| 5,500                          | 5,700                                               | 5,700                                              | Contribution to Repairs Fund        | 6,000                                               |
| <b>12,753</b>                  | <b>13,526</b>                                       | <b>13,599</b>                                      | <b>MANAGEMENT &amp; MAINTENANCE</b> | <b>14,049</b>                                       |
| 7,766                          | 7,667                                               | 8,527                                              | Depreciation                        | 8,654                                               |
| 48                             | 46                                                  | 53                                                 | Debt Management Expenses            | 49                                                  |
| 8,229                          | 8,868                                               | 8,842                                              | HRA Subsidy Payable                 | 10,842                                              |
| 103                            | 75                                                  | 106                                                | Provision for Bad/Doubtful Debts    | 110                                                 |
| <b>28,899</b>                  | <b>30,182</b>                                       | <b>31,127</b>                                      |                                     | <b>33,704</b>                                       |
|                                |                                                     |                                                    | <b>INCOME</b>                       |                                                     |
| 22,039                         | 23,467                                              | 23,390                                             | Gross Rent of Dwellings             | 24,043                                              |
| 2,388                          | 2,476                                               | 2,525                                              | Non Dwellings Rent                  | 2,501                                               |
| 1,753                          | 1,526                                               | 1,499                                              | Charges for Services & Facilities   | 1,512                                               |
| 272                            | 293                                                 | 291                                                | Contribution from General Fund      | 323                                                 |
| <b>26,452</b>                  | <b>27,762</b>                                       | <b>27,705</b>                                      |                                     | <b>28,379</b>                                       |
| <b>2,447</b>                   | <b>2,420</b>                                        | <b>3,422</b>                                       | <b>NET COST OF SERVICES</b>         | <b>5,325</b>                                        |



## HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

| <i>2006/07</i>      |                     | <i>2007/08</i>      |                                            |  | <b>2008/09</b>      |
|---------------------|---------------------|---------------------|--------------------------------------------|--|---------------------|
| <i>Actual</i>       | <i>Original</i>     | <i>Revised</i>      |                                            |  | <b>Original</b>     |
| <b>£000's</b>       | <b>Estimate</b>     | <b>Estimate</b>     |                                            |  | <b>Estimate</b>     |
|                     | <b>£000's</b>       | <b>£000's</b>       |                                            |  | <b>£000's</b>       |
| 2,447               | 2,420               | 3,422               | NET COST OF SERVICES                       |  | 5,325               |
| (1,735)             | (1,740)             | (2,164)             | Interest on Receipts and Balances          |  | (2,020)             |
| (3,239)             | (3,077)             | (3,939)             | Depreciation                               |  | (4,051)             |
| 266                 | 299                 | 195                 | Pensions Interest Payable/Return on Assets |  | 195                 |
| <u>(2,261)</u>      | <u>(2,098)</u>      | <u>(2,486)</u>      | <b>NET OPERATING INCOME</b>                |  | <u>(551)</u>        |
|                     |                     |                     | APPROPRIATIONS                             |  |                     |
| 2,388               | 1,985               | 1,985               | Capital Exp. Charged to Revenue            |  | 1,135               |
| (204)               | (269)               | (239)               | FRS 17 Adjustment                          |  | (194)               |
| 44                  | 15                  | 15                  | Transfer to Capital Reserves               |  | 15                  |
| <u>2,228</u>        | <u>1,731</u>        | <u>1,761</u>        |                                            |  | <u>956</u>          |
| <u>(33)</u>         | <u>(367)</u>        | <u>(725)</u>        | <b>(SURPLUS)/DEFICIT FOR YEAR</b>          |  | <u>405</u>          |
| 5,599               | 5,632               | 5,632               | BALANCE BROUGHT FORWARD                    |  | 6,357               |
| (33)                | (367)               | (725)               | (SURPLUS)/DEFICIT FOR YEAR                 |  | 405                 |
| <u><b>5,632</b></u> | <u><b>5,999</b></u> | <u><b>6,357</b></u> | <b>BALANCE CARRIED FORWARD</b>             |  | <u><b>5,952</b></u> |

## HOUSING PORTFOLIO HOUSING REPAIRS FUND SUMMARY

| <i>2006/07</i> |                 | <i>2007/08</i>  |                                   |  | <i>2008/09</i>  |
|----------------|-----------------|-----------------|-----------------------------------|--|-----------------|
| <i>Actual</i>  | <i>Original</i> | <i>Revised</i>  |                                   |  | <i>Original</i> |
| <i>£000's</i>  | <i>Estimate</i> | <i>Estimate</i> |                                   |  | <i>Estimate</i> |
| <i>£000's</i>  | <i>£000's</i>   | <i>£000's</i>   |                                   |  | <i>£000's</i>   |
|                |                 |                 | <b>EXPENDITURE</b>                |  |                 |
| 3,176          | 3,444           | 3,417           | Responsive and Void Repairs       |  | 3,668           |
| 1,980          | 2,032           | 2,051           | Planned & Cyclical Maintenance    |  | 2,131           |
| 171            | 183             | 185             | Other items                       |  | 166             |
| <b>5,327</b>   | <b>5,659</b>    | <b>5,653</b>    | <b>TOTAL EXPENDITURE</b>          |  | <b>5,965</b>    |
| <b>(5,500)</b> | <b>(5,700)</b>  | <b>(5,700)</b>  | <b>CONTRIBUTION FROM HRA</b>      |  | <b>(6,000)</b>  |
| <b>(173)</b>   | <b>(41)</b>     | <b>(47)</b>     | <b>(SURPLUS)/DEFICIT FOR YEAR</b> |  | <b>(35)</b>     |
| 3,075          | 3,248           | 3,248           | BALANCE BROUGHT FORWARD           |  | 3,295           |
| (173)          | (41)            | (47)            | (SURPLUS)/DEFICIT FOR YEAR        |  | (35)            |
| <b>3,248</b>   | <b>3,289</b>    | <b>3,295</b>    | <b>BALANCE CARRIED FORWARD</b>    |  | <b>3,330</b>    |

## HOUSING PORTFOLIO MAJOR REPAIRS RESERVE SUMMARY

| <i>2006/07</i> |                 | <i>2007/08</i>  |                                   |  | <i>2008/09</i>  |
|----------------|-----------------|-----------------|-----------------------------------|--|-----------------|
| <i>Actual</i>  | <i>Original</i> | <i>Revised</i>  |                                   |  | <i>Original</i> |
| <i>£000's</i>  | <i>Estimate</i> | <i>Estimate</i> |                                   |  | <i>Estimate</i> |
|                | <i>£000's</i>   | <i>£000's</i>   |                                   |  | <i>£000's</i>   |
|                |                 |                 | <b>EXPENDITURE</b>                |  |                 |
| 2,184          | 4,179           | 4,074           | CAPITAL EXPENDITURE               |  | 7,650           |
| 3,239          | 3,062           | 3,924           | TRANSFERRED TO HRA                |  | 4,036           |
| <b>5,423</b>   | <b>7,241</b>    | <b>7,998</b>    | <b>TOTAL EXPENDITURE</b>          |  | <b>11,686</b>   |
| <b>(7,766)</b> | <b>(7,667)</b>  | <b>(8,527)</b>  | <b>DEPRECIATION</b>               |  | <b>(8,654)</b>  |
| <b>(2,343)</b> | <b>(426)</b>    | <b>(529)</b>    | <b>(SURPLUS)/DEFICIT FOR YEAR</b> |  | <b>3,032</b>    |
| 3,312          | 2,935           | 5,655           | BALANCE BROUGHT FORWARD           |  | 6,184           |
| (2,343)        | (426)           | (529)           | (SURPLUS)/DEFICIT FOR YEAR        |  | 3,032           |
| <b>5,655</b>   | <b>3,361</b>    | <b>6,184</b>    | <b>BALANCE CARRIED FORWARD</b>    |  | <b>3,152</b>    |

**CAPITAL PROGRAMME  
2007/08 to 2011/12 FORECAST**

|                                      | <b>2007/08<br/>Original<br/>£000</b> | <b>2007/08<br/>Revised<br/>£000</b> | <b>2008/09<br/>Forecast<br/>£000</b> | <b>2009/10<br/>Forecast<br/>£000</b> | <b>2010/11<br/>Forecast<br/>£000</b> | <b>2011/12<br/>Forecast<br/>£000</b> | <b>5 Year<br/>Total<br/>£000</b> |
|--------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| <b>EXPENDITURE</b>                   |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Finance & Performance Management     | 1,060                                | 1,148                               | 1,298                                | 2,125                                | 304                                  | 310                                  | 5,185                            |
| Leader's Portfolio                   | 0                                    | 15                                  | 0                                    | 0                                    | 0                                    | 0                                    | 15                               |
| Leisure & Young People               | 50                                   | 135                                 | 230                                  | 61                                   | 62                                   | 63                                   | 551                              |
| Environmental Protection             | 1,300                                | 1,820                               | 704                                  | 0                                    | 0                                    | 0                                    | 2,524                            |
| Planning & Economic Development      | 1,970                                | 293                                 | 2,000                                | 0                                    | 0                                    | 0                                    | 2,293                            |
| Civil Engineering & Maintenance      | 312                                  | 377                                 | 700                                  | 262                                  | 262                                  | 262                                  | 1,863                            |
| <b>Total Non-Housing</b>             | <b>4,692</b>                         | <b>3,788</b>                        | <b>4,932</b>                         | <b>2,448</b>                         | <b>628</b>                           | <b>635</b>                           | <b>12,431</b>                    |
| Housing GF                           | 1,855                                | 2,397                               | 2,027                                | 1,005                                | 875                                  | 750                                  | 7,054                            |
| HRA                                  | 6,204                                | 6,088                               | 8,815                                | 5,277                                | 5,071                                | 5,071                                | 30,322                           |
| Housing DLO                          | 50                                   | 51                                  | 50                                   | 50                                   | 50                                   | 50                                   | 251                              |
| <b>Total Housing</b>                 | <b>8,109</b>                         | <b>8,536</b>                        | <b>10,892</b>                        | <b>6,332</b>                         | <b>5,996</b>                         | <b>5,871</b>                         | <b>37,627</b>                    |
| <b>TOTAL</b>                         | <b>12,801</b>                        | <b>12,324</b>                       | <b>15,824</b>                        | <b>8,780</b>                         | <b>6,624</b>                         | <b>6,506</b>                         | <b>50,058</b>                    |
| <b>FUNDING</b>                       |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| DCLG Grant for DFG                   | 125                                  | 125                                 | 232                                  | 150                                  | 150                                  | 150                                  | 807                              |
| DCLG Grant for Other Housing Gts     | 420                                  | 200                                 | 285                                  | 188                                  | 0                                    | 0                                    | 673                              |
| IEG Grant                            | 240                                  | 304                                 | 0                                    | 0                                    | 0                                    | 0                                    | 304                              |
| DEFRA Grant                          | 56                                   | 56                                  | 0                                    | 0                                    | 0                                    | 0                                    | 56                               |
| PDG Capital Grant                    | 0                                    | 75                                  | 0                                    | 0                                    | 0                                    | 0                                    | 75                               |
| Market Funding                       | 50                                   | 110                                 | 210                                  | 61                                   | 62                                   | 63                                   | 506                              |
| Leaseholder Funding                  | 30                                   | 80                                  | 80                                   | 80                                   | 80                                   | 80                                   | 400                              |
| Private Funding                      | 235                                  | 235                                 | 0                                    | 0                                    | 0                                    | 0                                    | 235                              |
| <b>Total Grants</b>                  | <b>1,156</b>                         | <b>1,185</b>                        | <b>807</b>                           | <b>479</b>                           | <b>292</b>                           | <b>293</b>                           | <b>3,056</b>                     |
| Housing GF (Use of Trans. Relief)    | 0                                    | 1,000                               | 0                                    | 0                                    | 0                                    | 0                                    | 1,000                            |
| Housing GF (Other Capital Receipts)  | 1,100                                | 837                                 | 1,510                                | 667                                  | 725                                  | 600                                  | 4,339                            |
| Non Housing (Other Capital Receipts) | 4,321                                | 3,243                               | 4,722                                | 2,387                                | 566                                  | 572                                  | 11,490                           |
| <b>Total Capital Receipts</b>        | <b>5,421</b>                         | <b>5,080</b>                        | <b>6,232</b>                         | <b>3,054</b>                         | <b>1,291</b>                         | <b>1,172</b>                         | <b>16,829</b>                    |
| HRA - RCCO                           | 1,985                                | 1,985                               | 1,135                                | 1,529                                | 1,463                                | 1,450                                | 7,562                            |
| HRA - MRR                            | 4,239                                | 4,074                               | 7,650                                | 3,718                                | 3,578                                | 3,591                                | 22,611                           |
| <b>Total Revenue Contributions</b>   | <b>6,224</b>                         | <b>6,059</b>                        | <b>8,785</b>                         | <b>5,247</b>                         | <b>5,041</b>                         | <b>5,041</b>                         | <b>30,173</b>                    |
| <b>TOTAL</b>                         | <b>12,801</b>                        | <b>12,324</b>                       | <b>15,824</b>                        | <b>8,780</b>                         | <b>6,624</b>                         | <b>6,506</b>                         | <b>50,058</b>                    |

**CAPITAL PROGRAMME**  
**2007/08 to 2011/12 FORECAST**

|                                             | <b>2007/08<br/>Original<br/>£000</b> | <b>2007/08<br/>Revised<br/>£000</b> | <b>2008/09<br/>Forecast<br/>£000</b> | <b>2009/10<br/>Forecast<br/>£000</b> | <b>2010/11<br/>Forecast<br/>£000</b> | <b>2011/12<br/>Forecast<br/>£000</b> | <b>5 Year<br/>Total<br/>£000</b> |
|---------------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| <b>Finance &amp; Performance Management</b> |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Youth Sports Facilities                     | 121                                  | 132                                 | 0                                    | 0                                    | 0                                    | 0                                    | 132                              |
| Planning Service Accommodation Works        | 0                                    | 15                                  | 0                                    | 0                                    | 0                                    | 0                                    | 15                               |
| Civic Office Works                          | 36                                   | 62                                  | 398                                  | 86                                   | 4                                    | 10                                   | 560                              |
| Messenger Vehicles                          | 16                                   | 15                                  | 0                                    | 0                                    | 0                                    | 0                                    | 15                               |
| General Capital Contingency                 | 250                                  | 181                                 | 0                                    | 0                                    | 0                                    | 0                                    | 181                              |
| IEG : Customer Services Trans Prog          | 240                                  | 261                                 | 0                                    | 0                                    | 0                                    | 0                                    | 261                              |
| IEG : ERDMS                                 | 0                                    | 31                                  | 0                                    | 0                                    | 0                                    | 0                                    | 31                               |
| IEG : Legal Case Man. System                | 0                                    | 2                                   | 0                                    | 0                                    | 0                                    | 0                                    | 2                                |
| IEG : Committee Man. System                 | 0                                    | 10                                  | 0                                    | 0                                    | 0                                    | 0                                    | 10                               |
| <b>Total IEG</b>                            | <b>240</b>                           | <b>304</b>                          | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>304</b>                       |
| Revenues & Benefits System                  | 97                                   | 97                                  | 0                                    | 0                                    | 0                                    | 0                                    | 97                               |
| General IT                                  | 300                                  | 221                                 | 400                                  | 300                                  | 300                                  | 300                                  | 1,521                            |
| Civic Offices Computer Suite No.2           | 0                                    | 85                                  | 0                                    | 0                                    | 0                                    | 0                                    | 85                               |
| Planning & Land Charges System              | 0                                    | 36                                  | 0                                    | 0                                    | 0                                    | 0                                    | 36                               |
| Customer Services Trans Prog                | 0                                    | 0                                   | 500                                  | 1,739                                | 0                                    | 0                                    | 2,239                            |
| <b>Total</b>                                | <b>1,060</b>                         | <b>1,148</b>                        | <b>1,298</b>                         | <b>2,125</b>                         | <b>304</b>                           | <b>310</b>                           | <b>5,185</b>                     |
| <b>Leader's Portfolio</b>                   |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Merlin Way Land Sale                        | 0                                    | 15                                  | 0                                    | 0                                    | 0                                    | 0                                    | 15                               |
| <b>Total</b>                                | <b>0</b>                             | <b>15</b>                           | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>15</b>                        |
| <b>Leisure &amp; Young People</b>           |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Loughton Leisure Centre                     | 0                                    | 14                                  | 0                                    | 0                                    | 0                                    | 0                                    | 14                               |
| Ongar Leisure Centre : Extension            | 0                                    | 3                                   | 20                                   | 0                                    | 0                                    | 0                                    | 23                               |
| N W Airfield Market Improvements            | 50                                   | 110                                 | 210                                  | 61                                   | 62                                   | 63                                   | 506                              |
| Museum Redisplay Programme                  | 0                                    | 8                                   | 0                                    | 0                                    | 0                                    | 0                                    | 8                                |
| <b>Total</b>                                | <b>50</b>                            | <b>135</b>                          | <b>230</b>                           | <b>61</b>                            | <b>62</b>                            | <b>63</b>                            | <b>551</b>                       |
| <b>Environmental Protection</b>             |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Bobbingworth Tip                            | 1,300                                | 1,000                               | 681                                  | 0                                    | 0                                    | 0                                    | 1,681                            |
| Environ. Protection Equipment               | 0                                    | 20                                  | 0                                    | 0                                    | 0                                    | 0                                    | 20                               |
| Safer Cleaner Greener                       | 0                                    | 0                                   | 23                                   | 0                                    | 0                                    | 0                                    | 23                               |
| Refuse and Street Cleansing Vehicles        | 0                                    | 800                                 | 0                                    | 0                                    | 0                                    | 0                                    | 800                              |
| <b>Total</b>                                | <b>1,300</b>                         | <b>1,820</b>                        | <b>704</b>                           | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>2,524</b>                     |
| <b>Planning &amp; Economic Development</b>  |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Town Centre Enhancement Works:              |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Loughton High Road (Phase 2)                | 0                                    | 53                                  | 0                                    | 0                                    | 0                                    | 0                                    | 53                               |
| Loughton Broadway                           | 1,970                                | 165                                 | 2,000                                | 0                                    | 0                                    | 0                                    | 2,165                            |
| PDG Capital Scheme                          | 0                                    | 75                                  | 0                                    | 0                                    | 0                                    | 0                                    | 75                               |
| <b>Total</b>                                | <b>1,970</b>                         | <b>293</b>                          | <b>2,000</b>                         | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>2,293</b>                     |
| <b>Civil Engineering &amp; Maintenance</b>  |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Parking & Traffic Schemes                   | 150                                  | 200                                 | 421                                  | 200                                  | 200                                  | 200                                  | 1,221                            |
| Housing Estate Car Parking                  | 37                                   | 17                                  | 127                                  | 37                                   | 37                                   | 37                                   | 255                              |
| Car Park Upgrade Buckhurst Hill             | 0                                    | 2                                   | 0                                    | 0                                    | 0                                    | 0                                    | 2                                |
| Flood Alleviation Schemes                   | 100                                  | 99                                  | 130                                  | 0                                    | 0                                    | 0                                    | 229                              |
| Epping Drinking Fountain                    | 0                                    | 6                                   | 0                                    | 0                                    | 0                                    | 0                                    | 6                                |
| Grounds Maint Plant & Equipt                | 25                                   | 53                                  | 22                                   | 25                                   | 25                                   | 25                                   | 150                              |
| <b>Total</b>                                | <b>312</b>                           | <b>377</b>                          | <b>700</b>                           | <b>262</b>                           | <b>262</b>                           | <b>262</b>                           | <b>1,863</b>                     |
| <b>TOTAL NON-HOUSING PROGRAMME</b>          | <b>4,692</b>                         | <b>3,788</b>                        | <b>4,932</b>                         | <b>2,448</b>                         | <b>628</b>                           | <b>635</b>                           | <b>12,431</b>                    |

**CAPITAL PROGRAMME  
2007/08 to 2011/12 FORECAST**

|                                        | <b>2007/08<br/>Original<br/>£000</b> | <b>2007/08<br/>Revised<br/>£000</b> | <b>2008/09<br/>Forecast<br/>£000</b> | <b>2009/10<br/>Forecast<br/>£000</b> | <b>2010/11<br/>Forecast<br/>£000</b> | <b>2011/12<br/>Forecast<br/>£000</b> | <b>5 Year<br/>Total<br/>£000</b> |
|----------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| <b>Housing General Fund</b>            |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Contribution to Affordable Housing     |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Estuary H.A.schemes                    | 500                                  | 500                                 | 500                                  | 0                                    | 0                                    | 0                                    | 1,000                            |
| The Quarter, Ongar (L&Q)               | 235                                  | 735                                 | 0                                    | 0                                    | 0                                    | 0                                    | 735                              |
| Total Affordable Housing Contributions | 735                                  | 1,235                               | 500                                  | 0                                    | 0                                    |                                      | 1,735                            |
| Disabled Facilities Grants             | 500                                  | 500                                 | 632                                  | 500                                  | 500                                  | 500                                  | 2,632                            |
| Other Private Sector Grants            | 620                                  | 275                                 | 375                                  | 505                                  | 375                                  | 250                                  | 1,780                            |
| Home Ownership Grants Scheme           | 0                                    | 0                                   | 170                                  | 0                                    | 0                                    | 0                                    | 170                              |
| Open Market Shared Ownership Scheme    | 0                                    | 0                                   | 350                                  | 0                                    | 0                                    | 0                                    | 350                              |
| Alfred Road Drainage Works             | 0                                    | 9                                   | 0                                    | 0                                    | 0                                    | 0                                    | 9                                |
| CPO 8/8A Sun Street, W. Abbey          | 0                                    | 378                                 | 0                                    | 0                                    | 0                                    | 0                                    | 378                              |
| <b>TOTAL HOUSING GENERAL FUND</b>      | <b>1,855</b>                         | <b>2,397</b>                        | <b>2,027</b>                         | <b>1,005</b>                         | <b>875</b>                           | <b>750</b>                           | <b>7,054</b>                     |
| <b>Housing Revenue Account</b>         |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Springfields, Waltham Abbey            | 1,838 *                              | 617                                 | 3,237                                | 0                                    | 0                                    | 0                                    | 3,854                            |
| Norway House Improvements              | 50 *                                 | 57                                  | 50                                   | 50                                   | 50                                   | 50                                   | 257                              |
| Communal TV Upgrade                    | 78                                   | 15                                  | 236                                  | 0                                    | 0                                    | 0                                    | 251                              |
| Heating/Rewiring                       | 1,010 *                              | 1,063                               | 1,070                                | 1,100                                | 1,040                                | 1,040                                | 5,313                            |
| Windows/Roofing/Asbestos/Water Tanks   | 940 *                                | 744                                 | 890                                  | 990                                  | 940                                  | 940                                  | 4,504                            |
| Other Planned Maintenance              | 470                                  | 461                                 | 468                                  | 380                                  | 380                                  | 380                                  | 2,069                            |
| Total Planned Maintenance              | 4,386                                | 2,957                               | 5,951                                | 2,520                                | 2,410                                | 2,410                                | 16,248                           |
| Structural Schemes                     | 235 *                                | 457                                 | 478                                  | 769                                  | 635                                  | 635                                  | 2,974                            |
| Cyclical Maintenance                   | 5 *                                  | 13                                  | 15                                   | 5                                    | 5                                    | 5                                    | 43                               |
| Small Capital Repairs                  | 400 *                                | 375                                 | 400                                  | 400                                  | 350                                  | 350                                  | 1,875                            |
| Cost Reflective Repairs                | 500 *                                | 1,298                               | 948                                  | 750                                  | 818                                  | 818                                  | 4,632                            |
| Non-Cost Reflective Repairs            | 208                                  | 438                                 | 438                                  | 328                                  | 328                                  | 328                                  | 1,860                            |
| Disabled Adaptations                   | 395                                  | 462                                 | 410                                  | 430                                  | 450                                  | 450                                  | 2,202                            |
| Other Repairs and Maintenance          | 60 *                                 | 72                                  | 160                                  | 60                                   | 60                                   | 60                                   | 412                              |
| Feasibilities                          | 15                                   | 16                                  | 15                                   | 15                                   | 15                                   | 15                                   | 76                               |
| <b>TOTAL HRA</b>                       | <b>6,204</b>                         | <b>6,088</b>                        | <b>8,815</b>                         | <b>5,277</b>                         | <b>5,071</b>                         | <b>5,071</b>                         | <b>30,322</b>                    |
| Housing DLO Vehicles                   | 50                                   | 51                                  | 50                                   | 50                                   | 50                                   | 50                                   | 251                              |
| <b>TOTAL DLO</b>                       | <b>50</b>                            | <b>51</b>                           | <b>50</b>                            | <b>50</b>                            | <b>50</b>                            | <b>50</b>                            | <b>251</b>                       |
| <b>TOTAL HOUSING PROGRAMME</b>         | <b>8,109</b>                         | <b>8,536</b>                        | <b>10,892</b>                        | <b>6,332</b>                         | <b>5,996</b>                         | <b>5,871</b>                         | <b>37,627</b>                    |

**CAPITAL RECEIPTS**  
**2007/08 to 2011/12 FORECAST**

|                                             | <b>2007/08<br/>Original<br/>£000</b> | <b>2007/08<br/>Revised<br/>£000</b> | <b>2008/09<br/>Forecast<br/>£000</b> | <b>2009/10<br/>Forecast<br/>£000</b> | <b>2010/11<br/>Forecast<br/>£000</b> | <b>2011/12<br/>Forecast<br/>£000</b> | <b>5 Year<br/>Total<br/>£000</b> |
|---------------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| <b>Receipts Generation</b>                  |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Housing Revenue Account                     | 3,230                                | 3,450                               | 2,900                                | 2,880                                | 2,875                                | 2,500                                | 14,605                           |
| General Fund                                | 0                                    | 6,063                               | 0                                    | 0                                    | 0                                    | 0                                    | 6,063                            |
| <b>Total Receipts</b>                       | <b>3,230</b>                         | <b>9,513</b>                        | <b>2,900</b>                         | <b>2,880</b>                         | <b>2,875</b>                         | <b>2,500</b>                         | <b>20,668</b>                    |
| <b>Receipts Analysis</b>                    |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Usable Receipts                             | 914                                  | 7,032                               | 831                                  | 819                                  | 817                                  | 725                                  | 10,224                           |
| Payment to Govt Pool                        | 2,316                                | 2,481                               | 2,069                                | 2,061                                | 2,058                                | 1,775                                | 10,444                           |
| <b>Total Receipts</b>                       | <b>3,230</b>                         | <b>9,513</b>                        | <b>2,900</b>                         | <b>2,880</b>                         | <b>2,875</b>                         | <b>2,500</b>                         | <b>20,668</b>                    |
| <b>Usable Capital Receipt Balances</b>      |                                      |                                     |                                      |                                      |                                      |                                      |                                  |
| Opening Balance                             | 23,646                               | 26,425                              | 25,877                               | 20,476                               | 18,241                               | 17,767                               | 26,425                           |
| Usable Receipts Arising                     | 914                                  | 7,032                               | 831                                  | 819                                  | 817                                  | 725                                  | 10,224                           |
| Use of Transitional Relief Receipts         | 0                                    | (1,000)                             | 0                                    | 0                                    | 0                                    | 0                                    | (1,000)                          |
| Transfer to Pension Fund<br>Capital Reserve | 0                                    | (2,500)                             | 0                                    | 0                                    | 0                                    | 0                                    | (2,500)                          |
| Use of Other Capital Receipts               | 5,421                                | (4,080)                             | (6,232)                              | (3,054)                              | (1,291)                              | (1,172)                              | (15,829)                         |
| <b>Closing Balance</b>                      | <b>32,606</b>                        | <b>25,877</b>                       | <b>20,476</b>                        | <b>18,241</b>                        | <b>17,767</b>                        | <b>17,320</b>                        | <b>17,320</b>                    |

**MAJOR REPAIRS RESERVE**  
**2007/08 to 2011/12 FORECAST**

|                         | <b>2007/08<br/>Original<br/>£000</b> | <b>2007/08<br/>Revised<br/>£000</b> | <b>2008/09<br/>Forecast<br/>£000</b> | <b>2009/10<br/>Forecast<br/>£000</b> | <b>2010/11<br/>Forecast<br/>£000</b> | <b>2011/12<br/>Forecast<br/>£000</b> | <b>5 Year<br/>Total<br/>£000</b> |
|-------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Opening Balance         | 3,010                                | 5,655                               | 6,184                                | 3,152                                | 4,082                                | 5,177                                | 5,655                            |
| Major Repairs Allowance | 4,605                                | 4,603                               | 4,618                                | 4,648                                | 4,673                                | 4,699                                | 23,241                           |
| Use of MRR              | (4,239)                              | (4,074)                             | (7,650)                              | (3,718)                              | (3,578)                              | (3,591)                              | (22,611)                         |
| <b>Closing Balance</b>  | <b>3,376</b>                         | <b>6,184</b>                        | <b>3,152</b>                         | <b>4,082</b>                         | <b>5,177</b>                         | <b>6,285</b>                         | <b>6,285</b>                     |